

















GUY GAST

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WHAT THE FUTURE HOLDS FOR PARTNERS

A look into the New Horizons Foundation's Futures Study





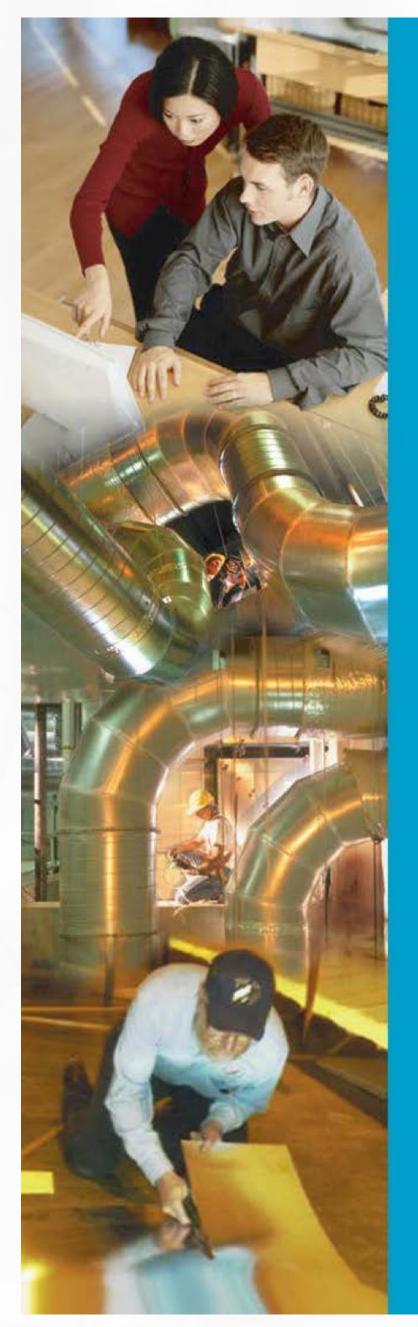


NEW HORIZONS A Chance to Grow FOUNDATION An HVAC and Sheet Metal Industry InitiativeTM









Providing Vision and Leadership for the Future of the HVAC and Sheet Metal Industry

THE HVAC AND SHEET METAL INDUSTRY FUTURES STUDY UPDATE 2016

A CLEARER AD GROW FOUNDATION AN HVAC and Sheet Metal Industry Initiative"



NHF FUTURES STUDY: MAJOR TAKE-AWAYS

Four Trends/Thoughts



NATIONAL DEMAND FOR HVAC SERVICES



ENERGY COSTS



PREFAB, MODULARIZATION AND BIM

SOLUTIONS FIRST



NATIONAL DEMAND FOR HVAC SERVICES

Growth in most areas and markets

02

01

Merger and acquisitions will increase

03

Internet of Things (IoT) and technology advances

NATIONAL DEMAND FOR HVAC SERVICES



Union construction business model

Workforce development

05

06

ENERGY COSTS

Net Zero movement

New systems and approaches

What's the impact?

Engineers and manufactures



Energy use, not energy costs

Federal government

Private/real estate development

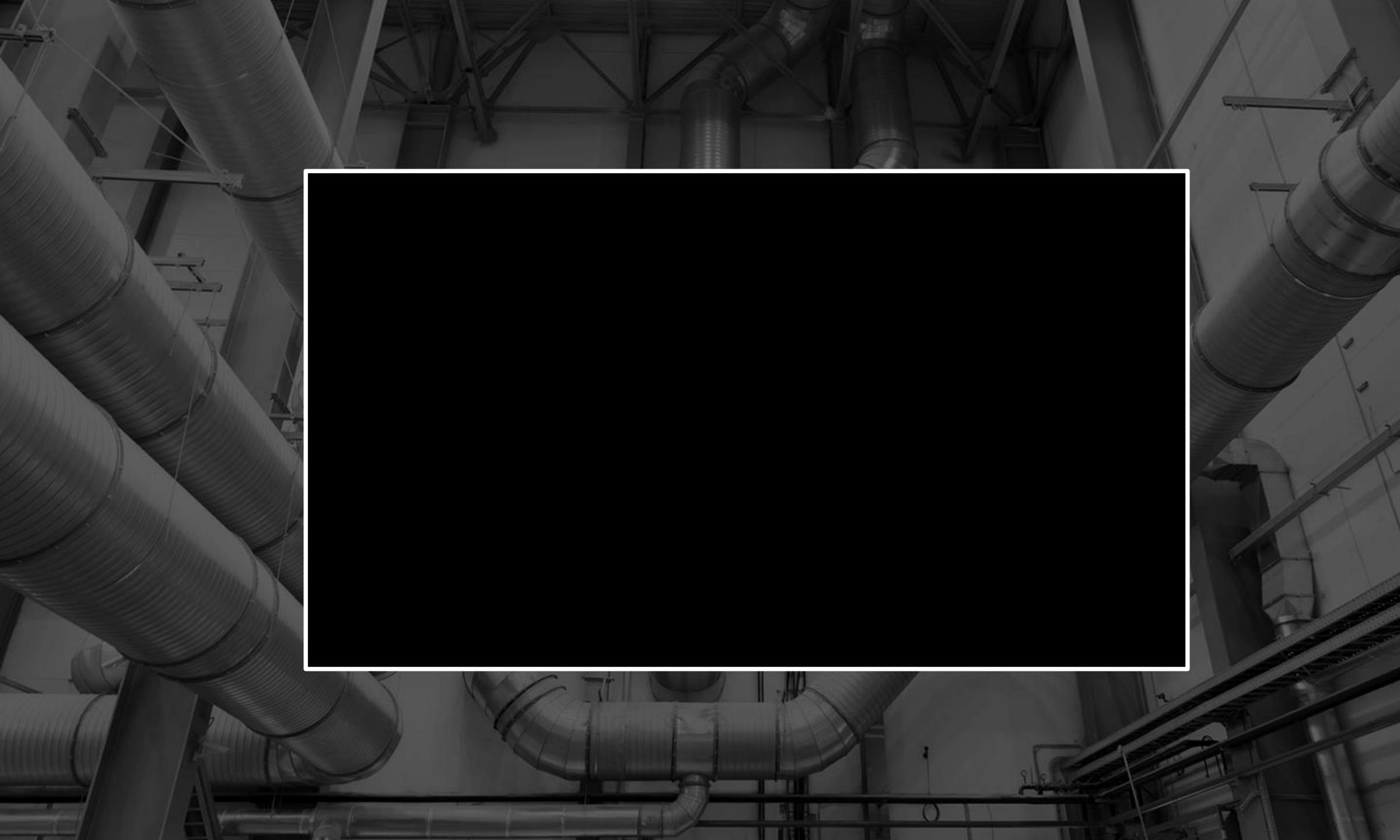
Building ratings





ENERGY COSTS







PREFAB, MODULARIZATION & BIM

Workforce shortages drive demand

Schedule, quality and safety

Multi-trade fab continues to grow



PREFAB, MODULARIZATION & BIM

Are SMACNA contractors investing in the future?

Jurisdiction in multi-trade fab

Are we able to embrace being a factory?

Do we separate into fabricators and installers?

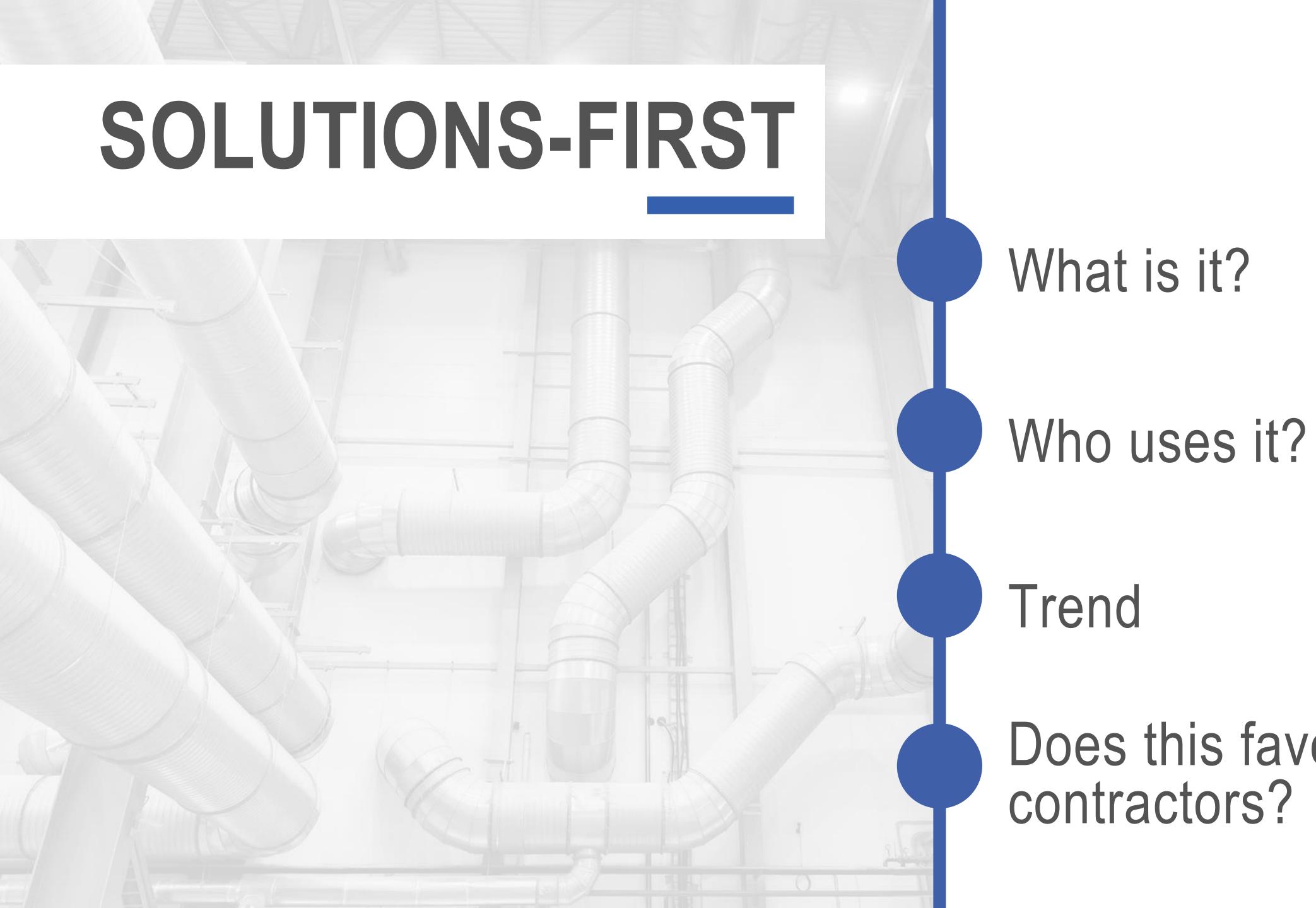


Design becomes BIM



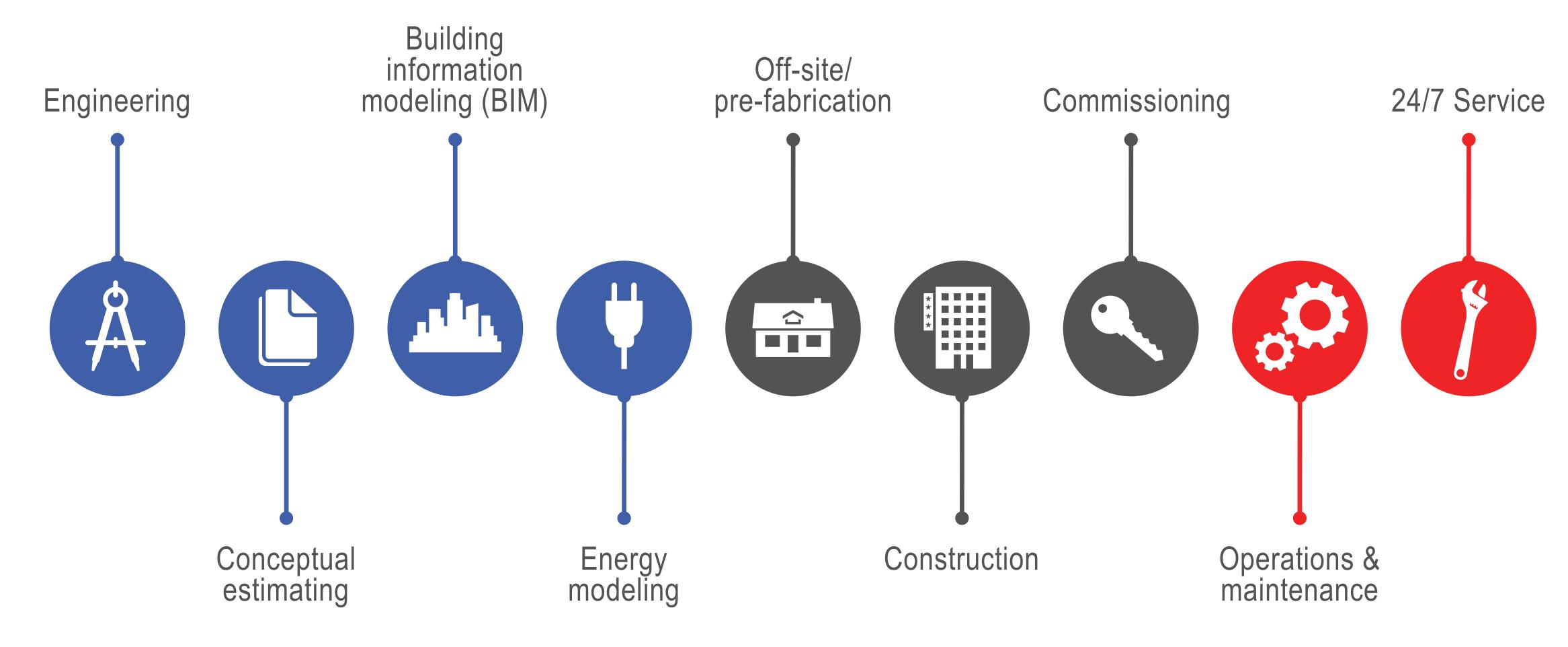
Great BIM is an expectation, not an option

We have competitors



Does this favor union contractors?

SOLUTIONS-FIRST





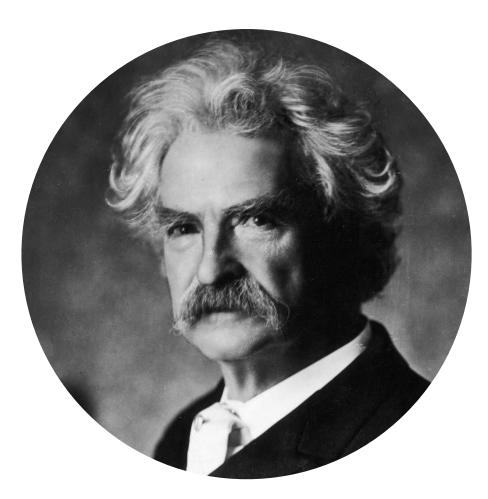


Are contractors willing to expand their scope of services?

Are we ready to play?

Don't be a Swiss watch when everyone is wearing Apple watches!





The secret of getting ahead is getting started. MARK TWAIN





It always seems impossible until it's done. **NELSON MANDELA**

There are risks and costs to action. But they are far less than the long range risks of...inaction.

JOHN F. KENNEDY



















