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### Andy Lambert

Director – Digital Product Milwaukee Tool





## Transforming the construction Industry: Future Technology and Talent Attraction Strategies



### Agenda



- The Evolving Construction Landscape
- Emerging Construction Technologies
- Attracting the Tech-Saavy Generation
- Tech Infused Skill Development
- Sustainability and Green Construction
- Digital Collaboration & Communication
- Improving Safety
- Recruitment & Outreach Strategies
- Diversity & Inclusion



### The Evolving Construction Landscape





### The Evolving Construction Landscape





#### **Challenges our Industry faces:**

- Cost overruns
- Delays
- Inadequate communication
- Labor shortage
- Poor planning
- Inadequate Productivity levels
- Slow adaptation to emerging tech





### The Evolving Construction Landscape





#### The Labor Impact of Current Construction Demand:

- Federal spending on infrastructure flooding construction with cash
- 1 Billion of spending creates 3,620 jobs
- 1 in 4 workers are over 55 years of age
- 20-30+ years of experience lost with each retirement
- Predicted hiring required in 2024 is 324,000 in addition to normal hiring needs



**Emerging Construction Technologies** 





### **Emerging Construction Technologies**





**iOT** 



**Prefabrication** 



Collaboration



**Sustainable Materials** 



**Virtual/Augmented Reality** 



**Drones** 



**Machine Learning & Al** 



Wearables



**Autonomous Vehicles** 



**Modular Building** 



**ConTech Ecosystems** 



**Connectivity** 



**Digital Twins** 



**Robotics** 



### Attracting the Tech Savvy Generation





### Attracting the Tech Savvy Generation



### **Emphasize Technology** and Innovation

- Power Tools with iOT Connectivity
- Drones
- 3D Printing
- Green Technologies
- Prefabrication
- Layout & BIM
- Software

### **Engage Early Internships/Partnerships**

- Relationships with K-12
- Supporting STEM & STEAM
- High School internships
- Robotics (ex: FIRST)
- Career Path definition
- Hands on learning
- Curriculum involvement





### Tech Infused Skill Development





#### Tech Infused Skill Development

#### Use Hands-On Training

- Designing curriculum that is hands on drives engagement & excitement.
- Start technology training as soon as possible

#### Offer Real-World Applications

 Demonstrating new technology with real world applications does just that, makes it REAL, the benefits will create the champions

#### AR & VR for Safe Simulated Training

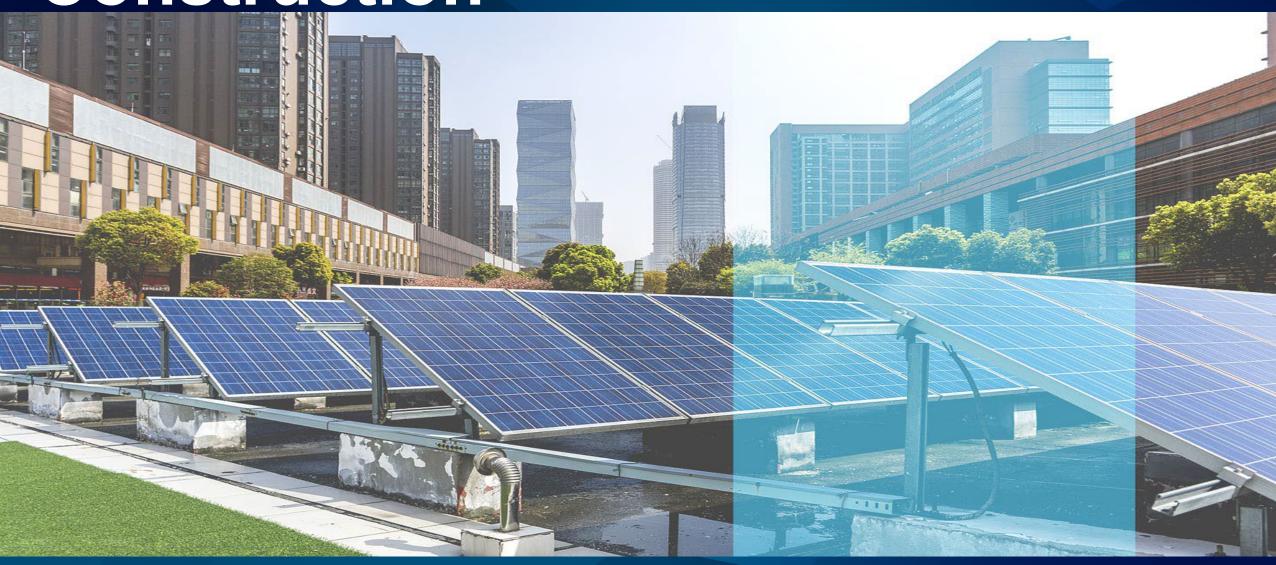
- Bridge the gap between learning and doing
- Creates a safe environment (think of the flight simulator)

#### Make Tech Training Inclusive & Varied

 Training both new workers, veterans, and even office staff drive inclusion, making everyone feel critical to new tech

### Sustainability & Green Construction





### Sustainability & Green Construction





#### Bank of America, New York, NY

- Completed May 1<sup>st</sup>, 2009
- Greenest skyscraper in America
- LEED Platinum Design
- 945' Tall, 55 stories
- Low VOC materials
- Recycled Steel & Drywall
- 5.1-Megawatt electrical generation facility
- Air filtration eliminating 95% particulate pollution
- High transparency low-e glass



### Sustainability & Green Construction



- Harness Renewable Energy Resources
  - Solar Panels, Wind Turbines, Geothermal
- Energy Efficient Building Materials
  - Low-e Concrete, Recycled Steel, Eco Insulation
- Smart Building Management
  - Monitoring & Controls
- Water Conservation
  - Rainwater harvesting, greywater recycling
- Green Roofs/Living Walls
  - Insulation & Urban Heat Management
- Indoor Air Quality
  - Ventilation systems

#### **Construction Contributes:**

23% of all Air Pollution

50% of Climate Change

40% Drinking Water Pollution

50% Landfill Waste



### Digital Collaboration & Communication





### Digital Collaboration & Communication



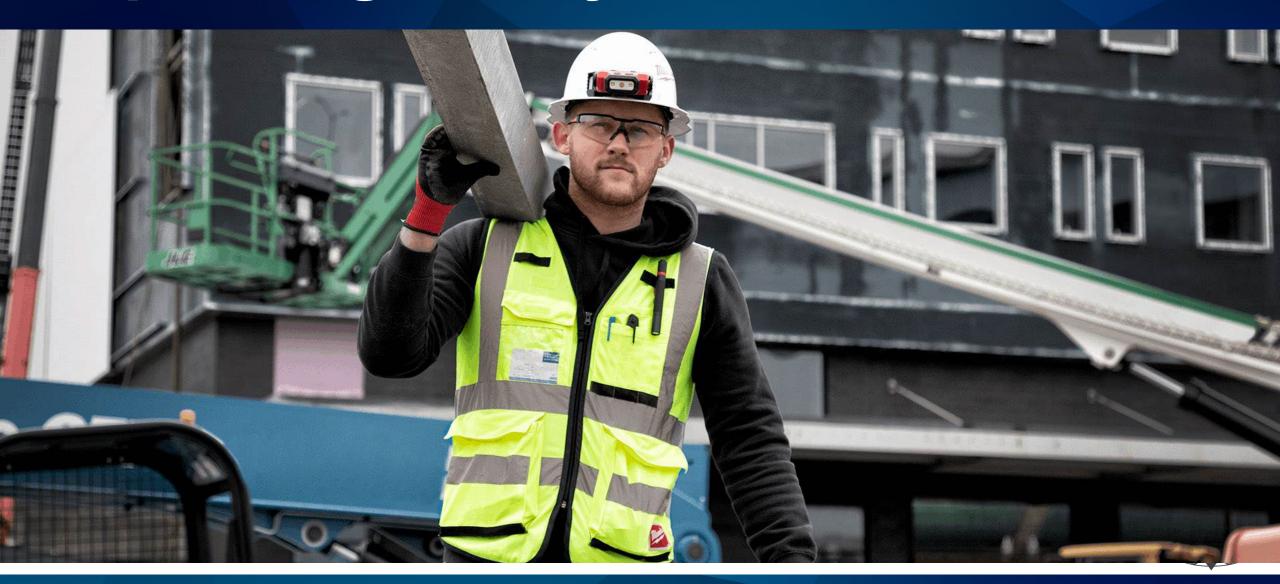
- Digital Project Planning
- Design Integration & Automation
- Digital Construction
- Documentation & Handover







### Improving Safety



#### Milwankee

### **Improving Safety**

- Head Protection → Hat to Helmet
- Fall Protection
- Biometric Monitoring
- Site Monitoring
- Evacuation Alerts
- Ergonomics
- Training













### Recruitment & Outreach Strategies



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Case Study: Recruitment in Milwaukee



WRTP | BIG STEP







### Recruitment & Outreach Strategies

#### Case Study: Creating Career Paths to Construction





PreFab Internships Signing Day





**Apprentice** 













### Diversity & Inclusion





#### **Diversity & Inclusion**

In 2021 the Construction Workforce was: 87.9% White, 89% Male



Jim Fowler CRP Novo Construction

#### Tips for a successful DEI Initiative

- Articulate your purpose, your "Why"
- Prioritize diverse collaborations: Relationships & Community
- Champion education and responsibility
- Leverage employee resource groups and mentorship
- Promote diversity beyond your immediate team



Diversity & Inclusion needs to be an integral part of your culture







### Questions?





Please Remember to Fill Out Your Breakout Survey on the App



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